Relationships between Occupational Stress and Depressive Symptoms among Prison Officers in Japan

メタデータ	言語: English
	出版者: OSAKA CITY MEDICAL ASSOCIATION
	公開日: 2018-07-30
	キーワード (Ja):
	キーワード (En): Occupational stress, Depressive
	symptoms, Prison officers, GJSQ, Japan
	作成者: 出口, 裕彦, 井上, 幸紀, 村松, 知拡, 岩崎, 進一,
	山内, 常生, 中尾, 剛久, 室矢, 匡代, 小林, 由実, 加藤, 泰之,
	切池, 信夫
	メールアドレス:
	所属: Osaka City University, Osaka City University,
	Osaka City University, Osaka City University, Osaka City
	University, Osaka City University, Osaka City University,
	Osaka City University, Osaka Medical Prison, Osaka
	City University
URL	https://ocu-omu.repo.nii.ac.jp/records/2020263

Relationships between Occupational Stress and Depressive Symptoms among Prison Officers in Japan

YASUHIKO DEGUCHI, KOKI INOUE, TOMOHIRO MURAMATSU, SHINICHI IWASAKI, TSUNEO YAMAUCHI, TAKEHISA NAKA, MASAYO MUROYA, YUMI KOBAYASHI, YASUYUKI KATO, and NOBUO KIRIIKE

Citation	Osaka City Medical Journal.			
Issue Date	2013-12			
Туре	Journal Article			
Textversion	Publisher			
© Osaka City Medical Association.				
Right	https://osakashi-igakukai.com/.			

Placed on: Osaka City University Repository

Relationships between Occupational Stress and Depressive Symptoms among Prison Officers in Japan

YASUHIKO DEGUCHI¹⁾, KOKI INOUE¹⁾, TOMOHIRO MURAMATSU¹⁾, SHINICHI IWASAKI¹⁾, TSUNEO YAMAUCHI¹⁾, TAKEHISA NAKAO¹⁾, MASAYO MUROYA¹⁾, YUMI KOBAYASHI¹⁾, YASUYUKI KATO²⁾, and NOBUO KIRIIKE¹⁾

Department of Neuropsychiatry, Osaka City University, Graduate School of Medicine¹; and Osaka Medical Prison²

Abstract

Background

The relationships between occupational stress and depressive symptoms in prison officers have rarely been studied in Japan. Thus, we analyzed the associations between occupational stress factors and depressive symptoms among Japanese prison officers.

Methods

This was a cross-sectional study involving 426 male prison officers (20-60-year-old). Depressive symptoms were assessed using the Zung Self-Rating Depression Scale. Using this scale and a cut-off point of 50, the subjects were divided into the "depressive group" and "non-depressive group". Occupational stress was evaluated using the Generic Job Stress Questionnaire. Comparisons among the groups were performed with multiple logistic regression analysis.

Results

Of the 426 subjects, 107 were included in the depressive group. After adjusting for demographic and occupational variables, higher scores for the physical environment, role ambiguity, and quantitative workload and a lower score for social support from co-workers were found to be associated with an increased odds ratio of depressive symptoms.

Conclusions

The physical environment, role ambiguity, quantitative workload, and social support from coworkers are associated with depressive symptoms in Japanese prison officers. We hope that educating prison officers about the results of this study and organizational/individual-based improvement strategies will reduce their risk of depression.

Key Words: Occupational stress; Depressive symptoms; Prison officers; GJSQ; Japan

Correspondence to: Yasuhiko Deguchi, MD, PhD.

Received February 27, 2013; accepted October 15, 2013.

Department of Neuropsychiatry, Osaka City University, Graduate School of Medicine, 1-4-3 Asahimachi, Abeno-ku, Osaka 545-8585, Japan Tel: +81-6-6645-3821; Fax: +81-6-6636-0439

E-mail: amaebi1976kiseki@yahoo.co.jp

Introduction

Correctional institutions, and especially prisons, are some of the most unusual and difficult places to work. Prison correctional staff were reported to be more likely to suffer from physical illnesses, such as heart disease, diabetes, asthma, and hypertension, than individuals in a range of other occupations¹). Correctional staff belong to various categories, such as prison officers, correctional clerical staff, and correctional treatment staff (industrial, educational, medical staff, etc.), and the details of their roles differ. Prison officers, who maintain order and security in prisons, are also known as prison guards, security officers, and correctional (or correction/detention) officers in different countries². Based on the effects of their duties on their physical health, psychological well-being, and job satisfaction, prison officers are considered to work in worse conditions than individuals in a variety of other occupations³⁾. Prison officers were reported to be more likely to suffer from heart attacks, high blood pressure, and ulcers than the general population^{4,5}; their mean life span (59 years) was reported to be sixteen years shorter than the national average in the United States[®]; and they display a higher prevalence of mood disorders than the general population⁷. Occupational stress has been identified as a risk factor for psychological problems, including depression⁸). Recently, the provision of support to prison officers at the workplace has been recognized as an important issue. Many previous studies have described the relationships between occupational stress and depressive symptoms among workers with various occupations⁹⁻¹⁴; however, only two studies have analyzed the relationships between occupational stress, work conditions, and depressive symptoms among correctional ${
m staff}^{15,16)}.$

Therefore, we decided to study the associations between occupational stress and depressive symptoms in Japanese prison officers using a standardized questionnaire, the Generic Job Stress Questionnaire (GJSQ), which was developed by the National Institute for Occupational Safety and Health¹⁷. This is the first study to examine the relationships between occupational stress and depressive symptoms among prison officers in Japan.

Methods

Subjects and Procedure

This study examined Japanese prison officers in 7 out of the 8 prisons (not including a medical prison) in the Osaka correctional region, Kansai, Japan, from January to March in 2005. We handed out self-administered questionnaires to 686 prison officers (they were all men and regular workers) who ranged in age from 20-60 years, and 426 prison officers completed the questionnaires (response rate 62.1%). The candidate participants gave their informed consent to participate. The protocol of this study was approved by the Human Subjects Review Committee at Osaka City University.

Measures of occupational stress

Along with the demographic and occupational variables, we assessed occupational stress using the Japanese version of the GJSQ, which has been shown to have sufficient reliability and validity^{18,19}. The GJSQ is a useful questionnaire for assessing various aspects of occupational stress including occupational stress and stress reactions at the group and individual levels. The original authors of the GJSQ permit the use of independent subscales for assessing depressive symptoms and occupational stress, and we used 7 subscales to assess occupational stress (the physical environment, role conflict, role ambiguity, intragroup conflict, intergroup conflict, job control, and quantitative workload) and 2 social support subscales (from supervisors and from coworkers) as buffer factors, according to the results of previous studies^{15,16,20-23}. In general, higher scores for the occupational stress subscales, except job control, indicate greater stress. In contrast, higher scores for job control and the social support subscales indicate lower stress.

Measures of depressive symptoms

Depressive symptoms were evaluated using the Japanese version of the Zung Self-Rating Depression Scale (SDS)²⁴⁾, which has been used in previous studies and the clinical setting in Japan. The scores for the 20 items were added up, and the total score was converted to a 20-80 point scale. A higher total score indicates more severe depressive symptoms. Previous studies have demonstrated the reliability and validity of the SDS in both Japan and Western countries^{8,25-27)}. Based on previous studies, we defined the morbidity cut-off point on the SDS as 50^{28,29)}. Individuals with SDS scores of more than 50 were categorized as the "depressive group" and displayed moderate depressive symptoms, and those with SDS scores of less than 50 were categorized as the "non-depressive group" and did not display any depressive symptoms.

Statistical analysis

Univariate logistic regression analyses were used to estimate the odds ratios (OR) of the demographic variables, occupational variables, and 9 GJSQ subscales for belonging to the depressive group. Subsequently, in the multivariate model, the OR for belonging to the depressive group, including those associated with independent variables such as age, marital status, work pattern and the 9 GJSQ subscales, were estimated. We examined the significance of the two-factor interaction terms between age, marital status, work pattern and 9 GJSQ subscales (the physical environment, role conflict, role ambiguity, intragroup conflict, intergroup conflict, job control, and quantitative workload, social support from supervisors, social support from co-workers). However, none of these interactions were significant. All statistical analyses were performed using the SPSS version 19.0 software package (SPSS Inc., Chicago, IL).

Results

Table 1 shows the subjects' characteristics. The mean age and total SDS score of the study population were 37.7 years and 42.9, respectively. The depressive group consisted of 107 (25.1%) participants and displayed a mean SDS score of 55.5. The non-depressive group contained 74.9% of the participants and exhibited a mean SDS score of 38.6. In univariate logistic regression analysis, we did not find any significant relationship between depressive symptoms and any of the demographic or occupational variables.

Table 2 shows the subjects' mean GJSQ scores and the results of the univariate logistic regression analysis to examine the association between GJSQ scores and the presence of depressive symptoms. In the univariate logistic regression analysis, higher scores for the physical environment, role conflict, role ambiguity, intragroup conflict, intergroup conflict, and quantitative workload were associated with an increased odds ratio of belonging to the depressive group. On the other hand, a higher level of social support was associated with a reduced odds ratio of belonging to the depressive group. Table 3 shows the results of the multivariate logistic regression analysis examining the associations between the scores for each GJSQ subscale and the presence of depressive symptoms. After adjusting for demographic

Table 1.	Subjects'	characteristics
----------	-----------	-----------------

	Total	Non-depressive group	Depressive group	Crude model	
	(n=426)	(n=426) $(n=319)$		OR	$95\% \mathrm{CI}$
Age (years)	37.7 ± 9.3	$37.9{\pm}9.4$	$37.0{\pm}8.9$	0.94 #	0.84-1.06 #
Marital status					
Married	320(75.1%)	240~(75.3%)	80 (74.8%)	1.00	
Unmarried	94~(22.1%)	70~(21.9%)	24~(22.4%)	1.03	0.61 - 1.74
Other	12(2.8%)	9(2.8%)	3(2.8%)	1.00	0.26 - 3.79
Service years	$14.8{\pm}9.6$	$15.1{\pm}9.6$	$14.0{\pm}9.5$	0.99	0.97 - 1.01
Work pattern					
Daytime	193(45.3%)	$152\ (47.7\%)$	41(38.3%)	1.00	
Shift work	233(54.7%)	$167\ (52.3\%)$	66 (61.7%)	1.47	0.94 - 2.29

OR, Odds ratio.

OR and 95% CI per 5 years of age.

T 11 0	a tao		6 11	1 .	1	1 •	
Table 2.	(1150	scores	of the	depressive	and non	-depressive	groups
	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	000100		acpressive			B- on po

Occupational stress (range)	Total	Non-depressive group	Depressive group	Crude model		
		0 1	0 1	OR	95% CI	
Physical environment (10-20)	$16.0{\pm}2.7$	$15.7{\pm}2.8$	$17.0{\pm}2.3$	1.22	1.11 - 1.34	
Role conflict (8-56)	$31.6{\pm}9.9$	$30.6{\pm}9.6$	$34.5{\pm}10.5$	1.04	1.02 - 1.07	
Role ambiguity (6-42)	$18.8{\pm}6.1$	$17.8{\pm}5.7$	$21.6{\pm}6.3$	1.11	1.07 - 1.16	
Intragroup conflict (8-40)	$20.1{\pm}5.5$	$19.4{\pm}5.3$	$22.4{\pm}5.4$	1.11	1.07 - 1.16	
Intergroup conflict (8-40)	$19.8{\pm}5.9$	$19.0{\pm}5.8$	$22.0{\pm}5.7$	1.09	1.05 - 1.14	
Job control (16-80)	$38.5{\pm}13.5$	$39.1 {\pm} 13.5$	$36.6 {\pm} 13.5$	0.98	0.97 - 1.00	
Quantitative workload (11-55)	$39.7 {\pm} 7.1$	$39.0{\pm}6.8$	$41.7 {\pm} 7.7$	1.06	1.02 - 1.09	
Social support from						
Supervisors (4-20)	$14.8{\pm}3.7$	$15.2 {\pm} 3.5$	$13.8{\pm}4.2$	0.90	0.85 - 0.96	
Co-workers (4-20)	$16.0{\pm}3.1$	$16.4{\pm}2.8$	$14.8{\pm}3.6$	0.84	0.78-0.91	

OR, Odds ratio; and GJSQ, Generic Job Stress Questionnaire.

Table 3.	Associations	between	<b>GJSQ</b>	scores and	belon	ging	to the	depressive	groun
Table 0.	110000100110110	beencen	<b>UDD</b>	scores and	DOIOI	SIIIS '		acpressive	SIVUP

	Multi-adj	usted model
	OR	95% CI
Physical environment	1.14	1.02-1.27
Role conflict	0.98	0.95 - 1.01
Role ambiguity	1.09	1.04 - 1.15
Intragroup conflict	1.05	0.98 - 1.12
Intergroup conflict	1.01	0.95 - 1.08
Job control	1.01	0.99-1.03
Quantitative workload	1.05	1.02-1.10
Social support from:		
Supervisors	1.05	0.96 - 1.15
Co-workers	0.84	0.75 - 0.93

All 9 of the listed subscales and co-variants (age, marital status, and work pattern) were included in the multivariate logistic regression analysis.

OR, Odds ratio; and GJSQ, Generic Job Stress Questionnaire.

variables (age and marital status) and occupational variables (work pattern), higher scores for the physical environment (OR=1.14, 95% CI=1.02-1.27), role ambiguity (OR=1.09, 95% CI= 1.04-1.15), and quantitative workload (OR=1.05, 95% CI=1.02-1.10), as well as lower scores for social support from co-workers (OR=0.84, 95% CI=0.75-0.93) were likely to be belonging to the depressive group among Japanese prison officers. On the other hand, role conflict, intragroup conflict, job control, social support from supervisors, and demographic variables were not associated with belonging to the depressive group.

#### Discussion

After adjusting for demographic and occupational variables, higher scores for the physical environment, role ambiguity, and quantitative workload and a lower score for social support from co-workers were associated with an increased odds ratio of belonging to the depressive group. On the other hand, none of the other GJSQ subscales (role conflict, intragroup conflict, intergroup conflict, job control, and social support from supervisors) significantly affected the depressive symptoms.

Only two previous studies (one from Turkey and one from France) have examined the associations between depressive symptoms and work conditions or occupational stress among prison officers/correctional staff. The Turkish study demonstrated that among prison officers 5 work-related stress factors (excessive work load, role conflict, role ambiguity, inadequacies in the physical conditions of the prison, and threat perception) as well as general problems such as economic problems, work-family conflict, and health problems were positively correlated with depression, and perceived social support was negatively correlated with depression²³⁾. In addition, the French study found that the depressive symptoms of correctional male staff were positively and significantly associated with their age; seniority; marital status; work conditions (type of prison, unsatisfactry task scheduling, problems with inmates' behavior); and their subjective experience of their work conditions, such as the difficultly of their work schedule, e.g., whether it includes night work, as well as low work satisfaction and a negative professional image. They also showed that prior experience; the quality and number of relationships male correctional staff had with their colleagues, superiors, and the central administration; and support at work helped to protect against depressive symptoms. Among male prison officers, their social relationships at work (i.e., the number and quality of their relationships with their colleagues, superiors, and the central administration) have been demonstrated to be correlated with the presence of depressive symptoms¹⁵⁾. Our finding of significant relationships between the presence of depressive symptoms, and the physical environment, role ambiguity, quantitative workload, and social support are consistent with the results of the Turkish study, but the absence of an effect of role conflict is not. In comparison with the French study, our finding of significant associations between depressive symptoms and the physical environment, as well as social support, and the absence of significant relationships between intragroup conflict or intergroup conflict and being in a depressive state were consistent with their results, but they did not evaluate some of the other occupational stress factors that we evaluated. As for role conflict, prison officers in Japan perform dual roles: 1) maintaining order and security in prisons, e.g., preventing fights between inmates and escape attempts, and 2) facilitating inmates' rehabilitation through daily contact. This feature is unique to Japan as prison officers and

#### Deguchi et al

correctional treatment staff are assigned separately in Western countries. Furthermore, the French study paid attention to the depressive symptomatology of correctional staff. Thus, the aforementioned differences might have been due to cross-cultural factors, the questionnaires used, organizational factors (prison officers were examined in our study, and correctional staff were investigated in the French study), or the age distributions of the subjects.

Several reports have analyzed occupational stress and depressive symptoms separately. Below, we discuss the effects of the physical environment, role problems, quantitative workload, job control, group conflicts, social support, and background factors on the incidence of depressive symptoms. As for the physical environment, the threat of violence from inmates was reported to be a major source of stress $^{20,30-32}$ . As prisons are closed workplaces, the structural conflict between prison officers and inmates can easily escalate, and the risk of infection (e.g., with AIDS or hepatitis) is increased because a large number of inmates inject illegal drugs²²⁾. Prison officers also suffer from role problems because the objectives of the rehabilitation they are supposed to perform are usually rather vaguely described, and hence, they have little idea about what is expected of them with regards to prisoner rehabilitation²²⁾. In addition, the emphasis on rehabilitation and the recent influx of other professionals have increased the role problems of prison officers²⁰. Although Japanese prison officers play two conflicting roles, guarding inmates and facilitating their rehabilitation, we did not find a relationship between role conflict and depressive symptoms. The tolerant temperament of Japanese people might explain this result. In previous studies, the quantitative workload of prison officers was indicated to be high²⁰⁻²³⁾, and prison officers who experienced high workloads reported more psychological distress³³⁾. In terms of the ratio of prison officers to inmates, each prison officer is responsible for 4.2-4.5 inmates in Japan; on the other hand, the ratio is 3.1 in the United States, 2.1 in Germany, 1.9 in France, and 1.6 in Britain (according to "White paper on crime 2004", http://hakusyo1.moj.go.jp/en/50/ nfm/mokuji.html). Thus, the ratio is less favorable in Japan than in the United States and European countries, and the quantitative workload is also heavier in Japan. As for job control, it was noted that prison officers who experienced low job control and poor support reported more psychological distress³³, and stressful social contact with superiors, prisoners, and colleagues was suggested to lead to increased stress among prison officers²³. In this study, job control was not related to depressive symptoms, and social support from co-workers was shown to buffer occupational stress in prisons. The discrepancies between the present and previous studies are interesting and might have been derived from cross-cultural or ethic differences or varying motivation levels.

We detected significant relationships between depressive symptoms among Japanese prison officers, and the physical environment, role ambiguity, quantitative workload, and social support from co-workers. Countermeasures must be taken to alleviate such occupational stress factors. According to previous reports^{1,32,34,37}, we recommend organizational-based approaches to improving the physical environment (e.g., stimulating teamwork to protect prison officers from the threat of violence from inmates, improving the prison's atmosphere, and allowing more flexibility to take account of individual preferences), reducing role ambiguity (e.g., clarifying the organizational structure and the roles, duties, and responsibilities of prison officers; establishing clear goals and a feedback system for them), reducing their quantitative workload (e.g., increasing the number of prison officers and monitoring their workload), and increasing social

support (e.g., creating opportunities for group discussion among correctional staff, promoting positive peer support regardless of generation, and employing experienced retired officers to coach the present prison officers). In addition, we also recommend individual-based approaches to coping with stress (e.g., engaging in hobbies, exercising, spending more time with family members, etc.).

This study has several limitations. First, it had a cross-sectional design; therefore, the direction of causality could not be determined. Second, although we used the SDS to evaluate depressive symptoms and defined an appropriate morbidity cut-off point of 50, which was higher than those used in previous studies, such symptoms do not always indicate the presence of clinical depression. Third, the moderate response rate to our questionnaire (62.1%) might resulted in selection bias. Finally, gender differences, educational level (in Japan all prison officers must have graduated from high school), prison category, and job-classification were not investigated in this study.

In conclusion, this study demonstrated that the physical environment, role ambiguity, quantitative workload, and social support from co-workers were significantly associated with depressive symptoms among Japanese prison officers. In the future, prospective studies are needed to analyze the causal relationships between occupational stress and depressive symptoms among prison officers, and we hope that educating prison officers about the results of this study and organizational/individual-based improvement strategies will reduce their risk of depression.

#### References

- 1. Härenstam A, Palm U, Theorell T. Stress, health, and the working environment of Swedish prison staff. Work and Stress 1988;2:281-290.
- 2. Armstrong GS, Griffin ML. Does the job matter? Comparing correlates of stress among treatment and correctional staff in prisons. Journal of Criminal Justice 2004;32:577-592.
- 3. Johnson S, Cooper C, Cartwright S, Donald I, Taylor P, Millet C. The experience of work related stress across occupations. Journal of Managerial Psychology 2005;20:178-187.
- 4. Cheek FE, Miller MD. The experience of stress for correction officers: A double -blind theory of correctional stress. Journal of Criminal Justice 1983;11:105-120.
- 5. Adwell ST, Miller LE. Occupational Burnout. Correctional today 1985;47:70-72.
- 6. Cheek FE. Stress management for correctional officers and their families. College Park, Maryland: American Correctional Association; 1984.
- Tartaglini AJ, Safran DA. A topography of psychiatric disorders among correction officers. J Occup Environ Med 1997;39:569-573.
- 8. Kawakami N, Haratani T, Araki S. Effects of perceived job stress on depressive symptoms in blue-collar workers of an electrical factory in Japan. Scand J Work Environ Health 1992;18:195-200.
- 9. Kendler KS, Thornton LM, Prescott CA. Gender differences in the rates of exposure to stressful life events and sensitivity to their depressogenic effects. Am J Psychiatry 2001;158:587-593.
- 10. Tennant C. Work-related stress and depressive disorders. J Psychosom Res 2001;51:697-704.
- Tsutsumi A, Kayaba K, Theorell T, Siegrist J. Association between job stress and depression among Japanese employees threatened by job loss in a comparison between two complementary job-stress models. Scand J Work Environ Health 2001;27:146-153.
- 12. Paterniti S, Niedhammer I, Lang T, Consoli SM. Psychosocial factors at work, personality traits and depressive symptoms. Longitudinal results from the GAZEL Study. Br J Psychiatry 2002;181:111-117.
- Saijo Y, Ueno T, Hashimoto Y. Job stress and depressive symptoms among Japanese fire fighters. Am J Ind Med 2007;50:470-480.
- 14. Cho JJ, Kim JY, Chang SJ, Fiedler N, Koh SB, Crabtree BF, et al. Occupational stress and depression in Korean employees. Int Arch Occup Environ Health 2008;82:47-57.
- 15. Goldberg P, David S, Landre MF, Goldberg M, Dassa S, Fuhrer R. Work conditions and mental health among prison staff in France. Scand J Work Environ Health 1996;22:45-54.

#### Deguchi et al

- 16. Senol-Durak E, Durak M, Gencöz T. Development of work stress scale for correctional officers. J Occup Rehabil 2006;16:157-168.
- 17. Hurrell JJ Jr, McLaney MA. Exposure to job stress-- a new psychometric instrument. Scand J Work Environ Health 1988;14:27-28.
- 18. Haratani T, Kawakami N, Araki S. Reliability and validity of the Japanese version of NIOSH Generic Job Questionnaire. Japanese Journal of Industrial Health 1993;35:S214. (in Japanese)
- Haratani T, Kawakami N, Araki S, Hurrell JJ, Sauter SL, Swanson NG. Psychometric properties and stability of the Japanese version of the NIOSH job stress questionnaire. The 25th International Congress on Occupational Health, Book of Abstracts. 1996. pp. 393.
- 20. Philliber S. Thy brother's keeper: A review of the literature on correctional officers. Justice Quarterly 1987; 4:9-37.
- 21. Huckabee RG. Stress in corrections: An overview of the issues. Journal of Criminal Justice 1992;20:479-486.
- 22. Finn P. Correctional officer stress: A cause for concern and additional help. Federal Probation 1998;62:65-74.
- 23. Schaufeli WB, Peeters MCW. Job Stress and Burnout Among Correctional Officers: A Literature Review. International Journal of Stress Management 2000;7:19-48.
- 24. Zung WW. A Self-Rating Depression Scale. Arch Gen Psychiatry 1965;12:63-70.
- 25. Zung WW. A cross-cultural survey of symptoms in depression. Am J Psychiatry 1969;126:116-121.
- 26. Fukuda K, Kobayashi S. A study on a self-rating depression scale (author's transl). Seishin Shinkeigaku Zasshi 1973;75:673-679. (in Japanese)
- 27. Zung WW. From art to science. The diagnosis and treatment of depression. Arch Gen Psychiatry 1973;29: 328-337.
- 28. Zung WW. The differentiation of anxiety and depressive disorders: a psychopharmacological approach. Psychosomatics 1973;14:362-366.
- 29. Zung WW, Magruder-Habib K, Velez R, Alling W. The comorbidity of anxiety and depression in general medical patients: a longitudinal study. J Clin Psychiatry 1990;51:77-80.
- 30. Cullen FT, Link BG, Cullen JB, Wolfe NT. How satisfying is prison work? A comparative occupational approach. J Offender Couns, Serv and Rehabil 1990;14:89-108.
- Shamir B, Drory A. Occupational tedium among prison officers. Criminal Justice and Behavior 1982;9:79-99.
- 32. Triplett R, Mullings JL,Scarborough KE. Work related stress and coping among correctional officers: Implications from organizational literature. Journal of Criminal Justice 1996;24:291-308.
- Dollard MF, Winefield AH. A test of the demand-control/support model of work stress in correctional officers. J Occup Health Psychol 1998;3:243-264.
- 34. Cheeseman KA, Downey RA. Talking 'Bout My Generation: The Effect of "Generation" on Correctional Employee Perceptions of Work Stress and Job Satisfaction. Prison J 2012;92:24-44.
- 35. Dollard MF, Winefield AH. Organizational response to recommendations based on a study among correctional officers. International Journal of Stress Management 1994;1:81-101.
- Quick JC, Quick JD, Nelson D, Hurrell JJ. Preventive stress management in organizations. Washington DC: American Psychological Association; 1997.
- Moon B, Maxwell SR. Assessing the correctional orientation of corrections officers in South Korea. Int J Offender Ther Comp Criminol 2004;48:729-743.